

# Governance

**Revised January 2024** 

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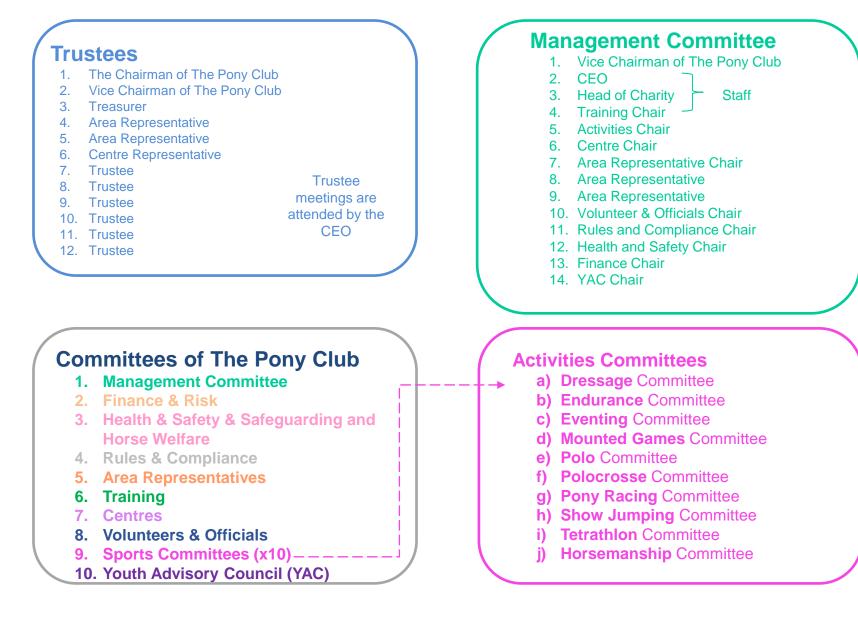


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# Charity objectives

- To promote and advance the education and understanding of the public and particularly young people, in all matters relating to the horse, its environment, exercise and well-being, its sporting and recreational use and attributes.
- To promote and advance the acquisition and knowledge of all matters concerning the horse (including the welfare and breeding of horses and ponies)
- To educate and assist young people through their leisure activities so as to assist in the development of their physical and mental capabilities to help them maximise their potential and better enable them to grow to full maturity as individuals and full confident members of society – in particular by the provision of instruction for young people into riding, and the care of horses and other animals.

## The Volunteer Structure of The Pony Club



## Trustees, Company Members and Voting

The Trustees are the ultimate authority of The Pony Club (subject to review at the AGM by Company Members). The Trustees are responsible for the general administration and management of the affairs of The Pony Club. The Trustees may delegate their authority to subsidiary bodies, officials and employees.

Reporting to the Trustees will be the Management Committee, the Finance Committee, the Health, Safety & Safeguarding Advisory Group and the Chief Executive.

The current voting members of The Pony Club are the Trustees, Area Representatives, Sport Chairs and Branch Official Directors. They are known as Company Members but sometimes referred to as the Council.

- The Pony Club Council **meet annually, usually in November**, for the AGM and the opportunity to hold the Trustees to account and discuss progress and achievements.
- The Pony Club Council will elect and re-elect trustees, the Chair and Vice Chair **every three years** or whenever there is a vacancy in accordance with current rules.
- During an election council get one vote each even if they hold numerous roles.
- Any 5 members of the Council can call a General Meeting.

## Salaried Senior Management Team (SMT) are not Company Members.

The current SMT are:

- Chief Executive Officer
- Head of Charity
- Head of Shared Services
- Head of Marketing
- Finance Manager
- Operations Manager

## The key roles of Trustees, Management Committee and

#### Trustees:

**Chaired by Pony Club Chair** 

- Set and monitor the strategy in conjunction with the Management Committee
- Responsible for Charitable requirements
- Manage risk as guardians of the reputation of the Pony Club and maintain the Risk Register
- Succession planning
- Innovation development
- Horse Welfare
- Financial control including Budget
   approval
- Supervise compliance with legal and regulatory matters
- Approve a Scheme of Delegation
- Maintain good relationships as a member active of the BEF and Senior Sport bodies
- Review annually the membership and Terms of Reference of the Finance, Management and Health & Safety, Horse Welfare and Safeguarding Committees
- Review governance

## Management Committee:

### Chaired by Pony Club Vice Chair

- Supervise and implement the Strategic
  Plan
- Consider adaptations to the Strategic Plan following consultation with ARs, all other Committees and SMT
- Recommend to Trustees any proposed adaptations to the Strategic Plan
- Develop working systems within the Pony Club – officers, volunteers
- Manage finances within Budgets in conjunction with Finance Committee
- Monitor the practical impact of all decisions on Pony Club Members
- Oversee website priorities
- Staff structure, care and development
- Ensure compliance in legal and regulatory matters
- Membership development
- Participate in BEF, and its member bodies, Sport England, SportWales, SportScotland Sport NI UKSport
- Review governance
- Appointment of a Championship Committee
- Ratification of appointment of Area Representatives and deciding on which Committees they will sit

## <u>Senior Management Team (SMT)</u> Chaired by Pony Club CEO

- Lead The Pony Club towards the strategic goals
- Manage and develop the staff including the day to day administration and functioning of The Pony Club
- Implement policy decisions
- Manage e-consultation, meetings, emeetings
- Formulate proposals for consideration by the Trustees, Management Committee and Committees with clear and reasoned suggestions
- Provide professional and impartial advice to Trustees and committees
- Website and ICT development
- Care and development of the Pony
   Club Stakeholders
- Sponsorship, fundraising and legacies
- Marketing
- Merchandise
- Participate in BEF, and its member bodies, Sport England, Sport Wales, SportScotland Sport NI UK Sport

### **Management Committee**

Senior Management Team

## The key roles of the Committees 1 - 3

## Finance & Risk

- Financial reporting
- Subscriptions: using latest technology to collect effectively
- Bursary development
- Fundraising
- Gift Aid
- Investment
- Support toolkit for Branch Treasurers
- Scrutinise committee budgets
- Scrutinise committee expenditure

## Area Representatives

- Communication between Management and Branches, Committees
- Elect from among themselves their Chairman, two Trustees and two representatives on the Management Committee,
- Branch matters
- Area Training and assessment responsibilities
- Impact on Pony Club Members
- Advising on the appointment of DCs
- Strengthening connections between Branches and Centres
- Identifying volunteer needs
- Serve on Committees as required

## **Training**

- Development of Pony Club Member Training and Assessment initiatives
- Training Bulletin
- Ideas forum (sharing best practice)
- Bursary allocation RTP
- Coach Conference development
- Coach database
- e-learning for PC Members
- > CPD
- e-CPD for Coaches, Assessors and Officials

#### **Chaired by the Treasurer**

Attended by the Finance Manager

Chaired by the Chair of Area Representatives Chaired by the Training Chair

Attended by a Development Officer

## The key roles of the Committees 4-6

### **Centres**

- Centre Development
- Centre approval and validation
- Overseas membership
- Consultation and communication with Committees
- Strengthening connections with Branches
- Impact on Pony Club Centre Members
- Development of resources
- Appointment and management of Centre Co-ordinators

Chaired by the Centre Chair

Attended by a Development Officer

## <u>Health & Safety, Horse</u> Welfare and Safeguarding

- Policy
- H&S implications of new rules
- Implementing medical advice
- Hat Rule and Body Protector Rule
- Provide training for H&S
- Provide training for Safeguarding
- Develop training materials
- Developing training
- Horse welfare

Health, Safety & Horse Welfare Safeguarding (HSS)

Chaired by the HSS Chair

Attended by a Development Officer

## Rules and Compliance

- Scrutinise Rule books to ensure consistency and identify any possible unintended consequences
- > Disputes
- Complaints (all) including standardised Complaints Form
- Disputed transfers
- > AR and DC standards
- Discipline and Codes of Conduct
- Ratify Branch name changes

Rules & Compliance (RCC)

Chaired by the RCC Chair

## The key roles of the Committees 7-10

#### Volunteers and Officials

- Recruitment of volunteers
- Conduct of Elections
- Nominations of Chair and Vice Chair of The Pony Club
- Recognition
- Training & Development
- Reward
- Consultation
- Volunteer training
- Ratification of appointment of DCs

### **Chairmen of Activities**

- Sports Rules including eligibility
- Championship entry fees
- Competition development
- Template creation (entries, scoring systems, score sheets)

Each Sport represented by their Sport Chairman

#### Youth Advisory Council

- Offer Member perspectives on decisions being made within The Pony Club
- Discussion
- > Development

Volunteers & Officials (V&O)

Chaired by the V&O Chair

Attended by a Development Officer

### Activities

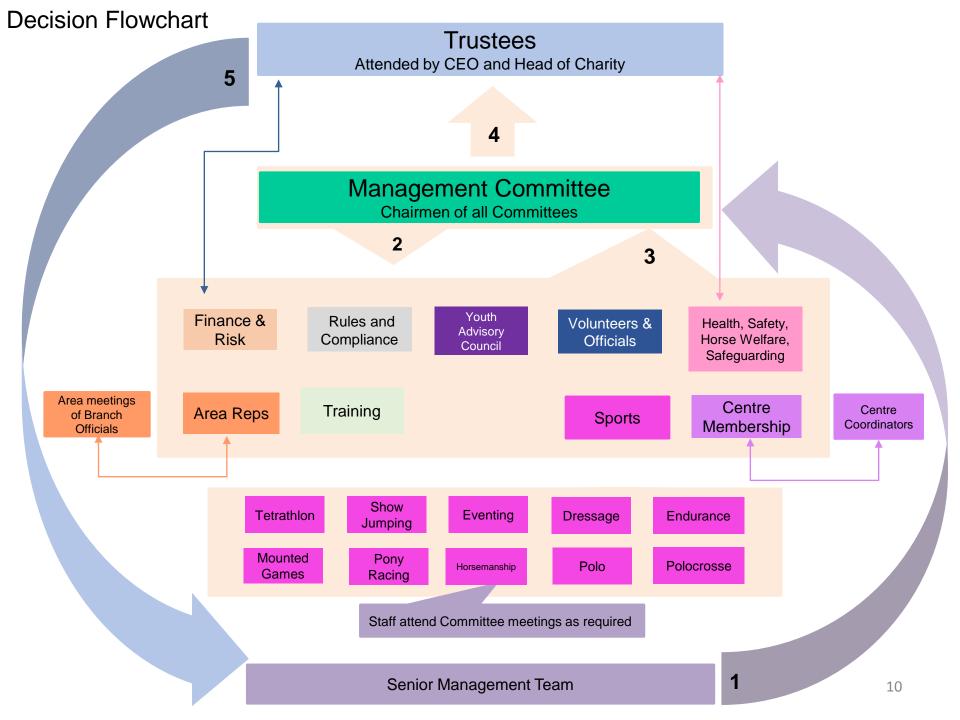
Each Sport is Chaired by the Sport Chair

Attended by a Development Officer

### Youth Advisory Council

Chaired by the Youth Advisory Council Chairman

Attended by a Development Officer



# **Decision Making Process**



- New proposals are developed either by the Senior Management Team (SMT) or by one of the Committees and submitted (together with a Business Case) to the Management Committee
- The Management Committee considers the proposal and initiates consultation (as necessary) with relevant committees.
- If the Management Committee approves the proposal and the cost is estimated at £5000 or less, the proposal will be passed to the SMT for implementation
- If the Management Committee approves the proposal and the cost is estimated at more than £5000 the proposal will be referred to the Trustees for approval and subsequent implementation by SMT

## **Committee Member roles and duties**

Company Members may have more than one volunteering role, e.g. Trustee and Committee member. In their role as AR / Sport Chair they will represent the views of their Committee to the Management Board, and explain the actions of the Trustees and Management Committee to Committee members.

The ARs are the interface with the membership via the DCs for Branches and the Centre Coordinators for Centre members.

## Committee Chair roles and duties include:-

- Attend meetings as per the Meetings cycle
- Respond to minutes and consultation docs within the agreed timescale
- Attend Biennial Conference
- Attend Summer Championships
- Foster relationships with BEF and other equestrian bodies both nationally and locally
- Further the objectives of The Pony Club

# Committee Member roles and duties include:-

- Attend meetings as per the Meetings cycle, or send their apologies (if three consecutive meetings are missed, the Chair may flag to Rules and Compliance Committee where reappointment may be considered)
- Respond to minutes and consultation docs within the agreed timescale
- Attend Biennial Conference
- Attend the Summer Championships where appropriate
- Foster relationships whenever possible with other equestrian bodies both nationally and local
- Meetings may be online or face to face. If face to face they need to costed out in the appropriate budget.
- All meetings are to be minuted and circulated as per the effective meeting guidance.

January	February	March	April	Мау	June	
1 MoNew Year's Day	1 Th Training	1 Fr	1 Mo Easter Monday	1 We w	1 Sa	
2 Tu	2 Fr	2 Sa	2 Tu	2 Th i	2 Su	
3 We	3 Sa	3 Su	3 We	3 Fr d	3 Mo	
4 Th	4 Su	4 Mo	4 Th Training	4 Sa o	4 Tu Health, Safety & Welfare	
5 Fr	5 Mo	5 Tu Health, Safety & Welfare	5 Fr	5 Su r	5 We	
6 Sa	6 Tu	6 We	6 Sa	6 Mo Early May Bk. Hol.	6 Th Sports Chairs	
7 Su	7 We Sports Chairs	7 Th	7 Su	7 Tu	7 Fr	
8 Mo	8 Th Coaching Conference	8 Fr	8 Mo	8 We	8 Sa	
9 Tu Area Representatives	9 Fr	9 Sa	9 Tu Area Representatives	9 Th d	9 Su	
10 We	10 Sa	10 Su	10 We	10 Fr i	10 Mo Centre Coordinator	
11 Th	11 Su	11 Mo	11 Th Rules and Compliance	11 Sa to	11 Tu Rules and Compliance	
12 Fr	12 Mo Representatives	12 Tu	12 Fr	12 Su "	12 We	
13 Sa	13 Tu	13 We <sup>Volunteers &amp; Officials</sup>	13 Sa	13 Mo Area Representatives	13 Th Area Representatives	
14 Su	14 We <sup>Rules</sup> and Compliance	14 Th	14 Su	14 Tu	14 Fr	
15 Mo	15 Th Finance (5pm)	15 Fr 🇳	15 Mo	15 We	15 Sa	
16 Tu Championship Committee	16 Fr	16 Sa	16 Tu	16 Th	16 Su Bolesworth	
17 We	17 Sa	17 Su	17 We	17 Fr	17 Mo Centres	
18 Th Training	18 Su	18 Mo	18 Th Tech Steering Committee	18 Sa	18 Tu Championship Committee	
19 Fr	19 Mo Centre Coordinator	19 Tu Championship Committee	19 Fr	19 Su	19 We <sup>Volunteers &amp; Officials</sup>	
20 Sa	20 Tu Committee Conference	20 We Area Representatives	20 Sa	20 Mo	20 Th Tech Steering Committee	
21 Su	21 We <sup>Volunteers &amp; Officials</sup>	21 Th Area Representatives	21 Su	21 Tu Championship Committee	21 Fr	
22 Mo	22 Th Tech Steering Committee	22 Fr	22 Mo	22 We	22 Sa	
23 Tu	23 Fr	23 Sa Northern Ireland Spring Festival	23 Tu Championship Committee	23 Th	23 Su	
24 We	24 Sa England and Wales Spring	24 Su	24 We <sup>Volunteers &amp; Officials</sup>	24 Fr	24 Mo	
25 Th Management (2pm)	25 Su Festival Final	25 Mo	25 Th Trustees (5pm)	25 Sa	25 Tu <sup>Trustees</sup> (5pm)	
26 Fr	26 Mo	26 Tu	26 Fr	26 Su	26 We	
27 Sa	27 Tu	27 We <sup>Management</sup> (2pm)	27 Sa	27 Mo Spring Bank Hol.	27 Th	
28 Su	28 We	28 Th	28 Su	28 Tu	28 Fr	
29 Mo Centres	29 Th Trustees (5pm)	29 Fr Good Friday	29 Mo	29 We <sup>Finance (5pm)</sup>	29 Sa	
30 Tu		30 Sa Scottish Spring	30 Tu Safeguarding Working Group	30 Th Management (2pm)	30 Su	
31 We Safeguarding Working Group		31 Su Festival		31 Fr		

Trustees (5pm)	Management (2pm)	Finance (5pm)	Health & Safety & Safeguarding	Rules and Compliance	Training	Area Representatives	Centres	Sports Chairs	Volunteers & Officials	Centre Coordinator	Championship Committee (2pm)	Safeguarding Working Group	Tech Steering Committee
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July		August		September		October			November	December		
1 Mo	1 Th			1 Su		1 Tu			1 Fr	1 Su		
2 Tu	2 Fr			2 Mo	2 Mo				2 Sa	2 Mo		
3 We	3 Sa		Scottish Regional	3 Tu H&S & Safeguarding		3 Th			3 Su	3 Tu Health, Safety & Welfare		
4 Th Training	4 Su			4 We		4 Fr			4 Mo Representatives Centres	4 We		
5 Fr	5 Mo	5 Mo		5 Th Training		5 Sa			5 Tu	5 Th Area Representatives		
6 Sa	6 Tu	6 Tu		6 Fr g		6 Su			6 We	6 Fr		
7 Su	7 We		7 Sa		7 Mo			7 Th Training	7 Sa			
8 Mo	8 Th		8 Su y		8 Tu Area Representatives			8 Fr	8 Su			
9 Tu	9 Fr			9 Mo Area Representatives		9 We H			9 Sa	9 Mo		
10 We	10 Sa			10 Tu		10 Th		0	10 Su	10 Tu Championshi Trustees 5pm		
11 Th Area Representatives	11 Su		ony Club	11 We		11 Fr         Y           12 Sa         S           13 Su         S		Υ	11 Mo Company Member Meetings 11 We			
12 Fr	12 Mo		pionships, urch Bury	12 Th <sup>Rules a</sup>	nd Compliance			S	12 Tu AGM	12 Th		
13 Sa	13 Tu		,	13 Fr					13 We	13 Fr L		
14 Su	14 We			14 Sa		14 Mo			14 Th Rules and Compliance	14 Sa	ī	
15 Mo	15 Th			15 Su		15 Tu			15 Fr	15 Su	н	
16 Tu Championship Committee	16 Fr			16 Mo		16 We <sup>Championship Committee</sup>			16 Sa	16 Mo	S	
17 We	17 Sa					17 Th			17 Su	17 Tu		
18 Th	18 Su	u		18 We <sup>Finance (5pm)</sup>		18 Fr		18 Mo	18 We			
19 Fr	19 Mo		19 Th Management (2pm)		19 Sa CHAMPIONS Day		19 Tu Championship Committee	19 Th Tech Steering Committee				
20 Sa	20 Tu		20 Fr Bienheim		20 Su		20 We <sup>Volunteers &amp; Officials</sup>	20 Fr				
21 Su	21 We		21 Sa		21 Mo		21 Th Finance (5pm)	21 Sa				
22 Mo	22 Th		22 Su		22 Tu		22 Fr	22 Su				
23 Tu	23 Fr	3 Fr		23 Mo		23 We		23 Sa	23 Mo			
24 We <sup>Volunteers &amp; Officials</sup>	24 Sa		Regionals / Wellington	24 Tu		24 Th Tech Steering Committee		24 Su	24 Tu			
25 Th Management (2pm)	25 Su					25 Fr		25 Mo Centre Coordinator	25 WeChristmas Day			
26 Fr	26 Mo /	26 Mo August Bank Hol.		26 Th <sup>Trustees</sup> (5pm)		26 Sa		26 Tu Sports Chairs	26 Th Boxing Day			
27 Sa	27 Tu			27 Fr		27 Su		27 We	27 Fr			
28 Su	28 We	afeguardi Group	ng Working			28 Mo		28 Th Management (2pm)	28 Sa			
29 Mo			ing Committee	29 Su		29 Tu Safeguarding Working Group			29 Fr	29 Su		
30 Tu	30 Fr			30 Mo		30 We			30 Sa	30 Mo		
31 We	31 Sa					31 Th Trustee	s (5pm)			31 Tu		

(5pm) (2pm) (5pm) Safety & Compliance Representatives Chairs & Officials Coordinator Committee Working	Tech Steering Committee
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## **Additional Notes**









Information passes regularly between the relevant committees so that proposals which originate from the Senior Management Team are considered by the Management Committee and then by the Trustees with ample opportunity for discussion and comment. To enable communication and decision making to happen smoothly there should be a sufficient turnaround of Minutes, with replies and comments also made quickly. Please refer to the effective meeting guidance for further information which can be found <u>here</u>. Responsibility for all disciplinary matters are delegated to the Rules and Compliance Committee. As a last resort, an appeal could be made to the Chair of the Pony Club, who would form an Appeal panel in accordance with current rules. The Management Committee, Finance Committee and the Health, Safety, Safeguarding and Horse Welfare Advisory group report to the Trustees.